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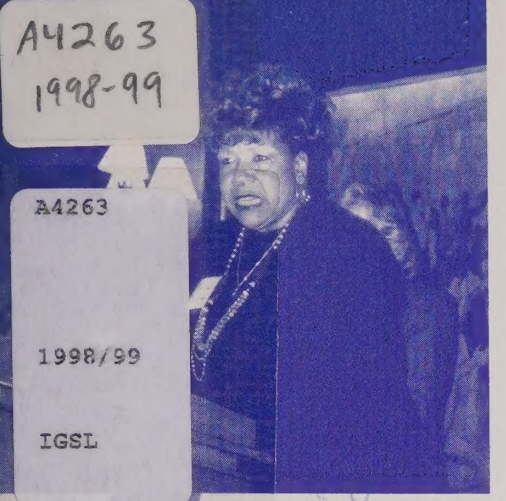

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BUDGET AND WORK PROGRAM

FISCAL YEAR 1998-99

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FROM THE EXECUTIVE DIRECTOR

March 1, 1998

Ladies and Gentlemen:

The global economy is shrinking the world. Last month, ABAG hosted 16 senior governmental staff from Taiwan for three weeks under a training contract with the Taiwan Environmental Protection Administration; in February, we finished a similar training project with U.C. Berkeley in Mexico City for the Mexican government. We routinely have foreign delegations visit our offices seeking information on Bay Area governments and how the region plans for change. Every week, we are sought out by thousands of electronic "visitors" from over 80 countries securing information about ABAG and the region from abagOnline, our internet website.

Our regional economy is increasingly linked to trade and business abroad. As we meet our new "business" partners, we are often asked, "What is ABAG?" Even locally, this question is posed with regularity as we meet and work with newly-elected officials, non-profits, community-based organizations, special districts or local governments only casually familiar with ABAG.

Eugene Leong can be contacted at (510) 464-7910 or by e-mail at EugeneL@abag.ca.gov

ABAG continues to change and evolve. We evolve in our response to rapidly changing technology, an increasingly global economy, forces of deregulation in the utilities and telecommunications arenas, and the needs of city and county governments delivering public services with constraints such as Propositions 13, 62, and 218. At our core, ABAG continues to be a planning and services agency. However, these services continue to change given the legal, political, economic and social environment local governments face today. We continue to work with challenging planning issues on a sub-regional basis where we believe we can make a difference. Similarly, we will seek to provide ongoing and new services, such as our gas and electric power pooling programs, to save local governments money in the delivery of their services.

This document summarizes what ABAG is in 1998. We are different from what we were in 1988 and vastly different from the ABAG of 1978. We strive to make the planning more relevant and services more cost-effective and efficient. ABAG member dues continue as a "glue" holding the organization and operations together. Although, these dues only comprise about one-seventh of our overall budget, they are frequently leveraged as match for federal and state grants—thereby magnifying their importance. Occasionally, they are used as seed funding for a new service program, such as ABAG POWER. This year, I am recommending a 2.4 percent increase in the per capita dues, or 70 percent of last year's Bay Area Consumer Price Index increase of 3.4 percent.

So, what is ABAG? It is a partnership of 97 cities and nine counties created to provide innovative solutions, cost-effective services and the leadership needed to transcend local boundaries and address the regional, social, and environmental challenges of the San Francisco Bay Area. More simply put, ABAG is you and you are ABAG. We thank you for allowing us to serve you.

Respectfully submitted,

Eugene Y. Leong

Executive Director

1997-98 EXECUTIVE BOARD HIGHLIGHTS

Mary V. King, President
Supervisor, Alameda County

Doris Morse, Vice President
Mayor Pro Tem , City of Millbrae

The Executive Board, comprised of 38 elected officials representing city and county members of ABAG, meets bimonthly throughout the year to discuss and take action on issues of regional concern and to oversee ABAG operations.

In 1997-98, Supervisor Mary King, County of Alameda, succeeded Councilwoman Charlotte Powers, City of San José, as President of the Executive Board. Mayor Pro Tem Doris Morse, City of Millbrae, was elected to serve as ABAG's Vice-President.

The Executive Board started the fiscal year by creating a new video outreach effort to educate Bay Area residents and decisionmakers about the need for and benefits of affordable housing projects. Through the **Regional Issues Video Project**, which was developed in cooperation with the Non-Profit Housing Association of Northern California, ABAG arranges for the cable broadcast of a video discussing common misconceptions about affordable housing in the Bay Area followed by a roundtable discussion among local community representatives. The first program was aired in July 1997 in Fairfield and ABAG continued to prepare similar programming for cable stations throughout the Bay Area.

In July 1997, the Board supported the formation of a new regional network of municipal court judges and drug treatment providers fighting the criminal effects of illegal drug usage. The network, named the **Bay Area Regional Drug Court Network**, was created to help drug courts around the Bay Area work together more effectively to address operational issues of mutual concern such as the high cost of drug testing and the lack of reciprocity between their programs.

In October 1997, the Board endorsed the participation of ABAG in the **GovGuide**, a consolidated web-based directory to regional government services in the Bay Area. GovGuide is intended to be the starting point for anyone in the Bay Area seeking information about services offered by their local governments. GovGuide is slated to begin in San Mateo and Santa Clara counties and expand to Alameda County and the entire Bay Area by the end of 1998.

Throughout the year, the Executive Board was actively involved in the formulation and operation of many of ABAG's service programs. Most noteworthy in 1997-98 were two items: the formalization of ABAG's power purchasing efforts through the creation of a new joint powers agency called **ABAG Publicly-Owned Energy Resources (ABAG POWER)** and multiple project financing approved by the Board that lead to ABAG Financial Services topping the $1 billion mark in total tax-exempt financings to date.

What is ABAG?

Simply stated, ABAG is:

- A Regional Planner;
- A Policy Advocate;
- An Information Technology Resource;
- An Insurance Provider;
- A Source Of Capital;
- A Training Center;
- An Environmental Resource Center;
- An Information Clearinghouse; and
- An Energy Service Provider

ABAG is a Regional Planner

SUBREGIONAL PLANNING

The subregional planning initiative has enjoyed a year of success, with strong positive feedback from the funded participants. Numerous projects begun during the previous fiscal year are well into implementation phase, with new projects anticipated to come online. The subregional affiliations offer an opportunity for building consensus among neighboring jurisdictions on vital issues including urban form, natural resources, transportation, housing, and economic development.

Many of the last year's projects have focussed on implementation of strategies which address subregional issues. Financial support provided by ABAG has allowed the subregional groups to engage consultants who are able to devote concentrated effort in completing a strategy. Additionally, funding has been used to cover production expenses related to the products the subregional groups developed. ABAG's role as a facilitator of inter-jurisdictional coordination is enhanced through the successful completion of these projects and the assistance by ABAG staff throughout these processes.

Two projects are noteworthy for their successes:

- The cities of Oakland and San Leandro completed their joint strategic plan. One project which has gained specific attention and the assignment of staff is the coordination of street design in the vicinity of the Oakland Airport. Oakland, San Leandro, Alameda and the Port have joined in the effort to bring a cohesive and pleasant appearance to this regional entryway. The project success can be measured in both the actual planning project and the excellent communications created among the jurisdictions.
- The San Mateo Coastside Subregional group has completed a draft of their Phase II program. This includes mapping, study and recommendations of strategy for identified issues. The information is compiled as a result of a large public outreach program, and interaction among several cities and unincorporated communities.

In 1998-99, ABAG will:

- Offer ongoing financial and technical support to facilitate implementation of completed subregional strategies;
- Distribute a Request-for-Proposals to all jurisdictions in the region, offering financial support for two additional subregional projects; and
- Share the results and successes of the subregional projects with other subregions, in order to solicit participation in a new round of projects.

For further information, contact Alex Amoroso at (510) 464-7955 or e-mail AlexA@abag.ca.gov.

Did you know...

ABAG PLAN Corp. trained over 1,100 police officers in driving and the use of force?

HOUSING SUPPLY AND AFFORDABILITY

In 1997-98, ABAG initiated a public outreach program to address misconceptions about affordable housing developments and to promote their acceptance throughout the Bay Area. With the Non-Profit Housing Association of Northern California (NPH), ABAG produced both 30- and 60-minute programs for use by public access television stations. These programs, tailored to individual communities, included a video prepared by NPH, followed by a lively discussion among elected officials, senior city or county staff, housing advocates, and developers.

In 1998-99, ABAG will continue to distribute videos on affordable housing to public access television stations as well as seek additional forums for supporting the concept of affordable housing throughout the region.

For further information, contact Michelle Fadelli at (510) 464-7922 or e-mail MichelleF@abag.ca.gov.

SUSTAINABILITY STRATEGIES

In 1997-98, ABAG expanded its efforts to promote comprehensive solutions to regional planning issues by serving on the leadership team of the newly-formed Bay Area Alliance for Sustainable Development (Alliance). The Alliance was initiated by two Bay Area members of the President's Council on Sustainable Development: Dick Clarke, retired CEO of Pacific Gas and Electric Company, and Michele Perrault, Vice-President of the Sierra Club International. The Alliance's five-member leadership team also includes representatives from ABAG, the Bay Area Council and Earth Island Institute.

Contra Costa County Supervisor Jim Rogers, El Cerrito Mayor Norma Jellison, Danville Town Councilmember Millie Greenberg, and Richmond City Councilmember John Marquez (with Gary Binger and Michelle Fadelli) participated in a panel discussion for an affordable housing broadcast.

The Alliance brings together more than 50 organizations and agencies representing the business, environmental, government and social equity sectors, providing a platform for approaching issues regionally and comprehensively. A work program adopted by the Alliance envisions a Bay Area where all residents have the opportunity to share equitably in the benefits of a vibrant economy and a healthy environment. Over the next two years, Alliance members will identify priorities and reach consensus on an action plan that will integrate their diverse perspectives.

Did you know...

ABAG forecasts the Bay Area's population of people over 60 will nearly double between 1995 and 2020.

ABAG is a Regional Planner

During 1997-98, in addition to serving on the leadership team, ABAG managed three key Alliance initiatives. First, to ensure that the Alliance does not duplicate existing efforts and to facilitate networking, ABAG began to create an inventory of sustainability-related programs. Working in partnership with the U.S. Environmental Protection Agency, ABAG surveyed over 600 organizations and agencies. When completed, the resulting database will be posted on ABAG's website. Second, to provide a framework on which future policy discussions can be based, ABAG compiled a set of policy recommendations that currently guide members' efforts to address key economic, environmental and social equity concerns. ABAG also surveyed members on the applicability of those recommendations to the Alliance's agenda. Finally, as the government-sector representative on the leadership team, ABAG has worked to engage ABAG members, and other local, regional, and state agencies in the Alliance's work.

In 1998-99, ABAG will:

- Coordinate the analysis and mapping of land use, transportation, air quality, socio-economic and other factors necessary for understanding critical interrelationships;
- Conduct a preliminary analysis of barriers to improving economic vitality, environmental quality and social equity to assist in the development of effective strategies;
- Develop a communications plan and tools for public outreach to promote understanding of and participation in the Alliance's activities;
- Facilitate ongoing dialogue and participation in the Alliance's activities among local, regional, and state agencies; and
- Complete the inventory database and publish it on ABAG's website.

For further information, contact Ceil Scandone at (510) 464-7961 or e-mail CeilS@abag.ca.gov.

PROJECTIONS AND THEIR IMPLICATIONS

This year, ABAG has taken a number of steps to make ABAG's forecasting work more accessible to policymakers and the general public. In December 1997, ABAG completed its biennial long-term forecast of population and employment, Projections 98. To complement this 200-page volume of statistics, ABAG will release a new, more readable publication, *Trends and Challenges*, which discusses the policy implications of this year's economic and demographic forecast. In association with the Urban Land Institute and the Bay Area Council, ABAG translated the Projections 98 forecast and some land use data into

Did you know...

ABAG is an Energy Service Provider buying and selling natural gas and/or electricity on behalf of 71 local governments?

geographic information system (GIS) maps. In addition to forecasts for the Bay Area, ABAG also made economic and demographic forecasts for Monterey, Santa Cruz, and San Benito counties under a contract with the Association of Monterey Bay Area Governments.

In 1998-99, ABAG will:

- Update the computer models it uses to make forecasts;
- Perform research on commuting patterns from counties surrounding the Bay Area; and
- Establish a Bay Area quality-of-life index.

EARTHQUAKE PREPAREDNESS

ABAG predicts that about 1,500 roads will be closed if an earthquake occurs on the Hayward fault, which runs from San Pablo Bay to the Santa Clara/Alameda County border. This dire forecast is one of several conclusions of a new ABAG report on earthquakes and Bay Area road closures, entitled *Riding Out Future Quakes*. Issued in October 1997, the report notes that the Loma Prieta earthquake in 1989 closed 142 roads in the Monterey and San Francisco Bay areas, several of which remained closed for more than six months. Five years later, the 1994 Northridge earthquake produced approximately the same number of closures. Those actual impacts are less than a tenth of what ABAG now predicts for the Hayward fault earthquake. The report looks at eleven future earthquakes, eight of which have the potential to exceed the damage of the Loma Prieta earthquake. This ABAG research work was funded by Caltrans, the U.S. Geological Survey (USGS) and ABAG. ABAG will continue to seek funding for additional work on planning for and reducing the impacts of earthquakes on the Bay Area's transportation system.

In 1998-99, ABAG will identify the impacts of sandy soils which flow or "liquefy" when shaken violently. These impacts will be identified by analyzing damage due to "liquefaction" in the Loma Prieta and Northridge earthquakes. As part of this project, ABAG will generate maps showing liquefaction hazard in the Bay Area. In addition, ABAG will also focus on reducing earthquake impacts on housing.

For more information about ABAG's Earthquake Preparedness Program, contact Jeanne Perkins at (510) 464-7934 or e-mail JeanneP@abag.ca.gov.

Did you know...

ABAG conducted training sessions on a myriad of topics for high ranking government officials in Mexico & Taiwan?

ABAG studied the effects of liquefaction as shown here on the shore of Lake Merced as a result of the 1957 Daly City earthquake (Source: USGS).

ABAG is a Regional Planner

SAN FRANCISCO ESTUARY PROJECT

The San Francisco Estuary Project (SFEP) continues its work toward full implementation of the Comprehensive Conservation and Management Plan (CCMP), a consensus plan developed cooperatively by over 100 government, community and private interests over a five-year period and approved by Governor Pete Wilson and EPA Administrator Carole Browner in 1993. According to the 1996 CCMP Workbook, an Estuary Project "report card" on Bay-Delta environmental management, 40 percent of the CCMPs 145 actions to protect fish, wildlife, wetlands and watersheds have had partial to full implementation since 1992.

In 1997, SFEP:

- Published six issues of the Estuary newsletter;
- Coordinated a one-day Wetlands Mitigation Banking Roundtable to examine attitudes toward this market-oriented approach to wetland filling in which payments from development are used to finance restoration of degraded wetlands;
- Conducted 12 Erosion and Sediment Control for Construction Project Workshops; produced an 18-minute video entitled *Hold on to your Dirt: Preventing Erosion from Construction Sites*; and published a 112-page *Erosion and Sediment Control Field Manual* as well as a 35-page book of *Guidelines for Preparing a Storm Water Pollution Prevention Plan;*
- Drawing on the 45 technical talks and 68 posters presented at the 1996 State of the Estuary Conference, wrote and published the State of the Estuary Report 1992-1997; and
- Produced a comparison of CCMP and CalFED program activities and goals in the areas of water quality, water use, land use, and research and monitoring.

In 1998-99, SFEP will continue implementation of the CCMP by:

- Publishing bimonthly issues of the Estuary newsletter;
- Coordinating efforts to reduce toxic levels of the chemicals diazinon and chlorpyrifos entering the Delta in agricultural runoff;
- Hosting the fourth biennial State of the Estuary Conference;
- Assisting with the public outreach component of the Wetlands Ecosystem Goals Project;
- Continuing education of developers, site superintendents, municipal inspectors/planners and consultants via the Erosion and Sediment Control for Construction Projects Workshops; and
- Completing the planning and permitting phases for the biotechnical stabilization and restoration of several Delta In-Channel Islands.

For more information about the San Francisco Estuary Project, contact Marcia Brockbank at (510) 286-0780 or e-mail MarciaB@abag.ca.gov.

Did you know...

Each month, over 3,000 job seekers and potential bidders look at job listings and RFP notices posted by local governments on ABAG's website?

BAY TRAIL IMPLEMENTATION

The San Francisco Bay Trail is a multi-use recreational trail that will one day extend over 400 miles, fully encircling San Francisco and San Pablo Bays. When complete, it will cross all seven Bay Area toll bridges, connecting nine counties, 42 shoreline cities, and over 130 parks and other features. The trail is now half-complete.

This past year, ABAG began a second year of the innovative Regional Development Program, in partnership with the California Conservation Corps. Through this partnership, competitive matching grants are awarded to local governments, accelerating trail construction. The California Conservation Corps participates in construction and maintenance. Last year, a $200,000 state investment was leveraged into $1.3 million in new trail development in San Pablo (*Wildcat Creek*), San Leandro *(Oyster Bay Regional Shoreline*), and Sunnyvale (*Baylands*).

Project staff provided technical support on projects including: the San Francisco International Airport Bay Trail Alignment Plan; trail extension at Moffett Field under a multi-party agreement by NASA, the City of Mountain View and the Midpeninsula Regional Open Space District; the North Bay Corridor Study, in partnership with MTC, Caltrans, and the Bay Conservation and Development Commission; and focussed planning to increase public access in several East Bay shoreline cities.

To reduce barriers to trail development and to provide information on how trail users might impact sensitive wildlife habitat, ABAG launched the Wildlife and Public Access Study. This study will generate statistically-testable data, comparing species abundance and diversity in salt marsh habitat adjacent to trails and to non-trail control sites. Results will help select route alignments to protect sensitive habitats.

In 1998-99, ABAG will reduce impediments to trail construction, integrate the Bay Trail within local planning processes, increase public visibility, and facilitate trail development. ABAG will:

- Administer approximately $800,000 in new matching grants to local communities under the Regional Development Program;
- Proceed with observer training and placement, field research and data entry, data analysis and reporting for the Wildlife and Public Access Study. ABAG will pursue funds to complete all phases of the study and will host public forums to publicize findings;
- Work to capture opportunities to extend the trail on Bay Area toll bridges; and
- Publish the Bay Trail Rider newsletter, promote wide distribution of Bay Trail maps, maintain and update internet postings, meet regularly with media contacts, and facilitate local volunteer events.

For more information, contact Janet McBride at (510)464-7935 or e-mail JanetM@abag.ca.gov.

Did you know...

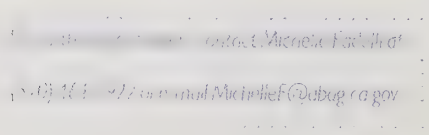
ABAG predicts 1,500 roads will be closed if the Hayward Fault ruptures?

ABAG is a Policy Advocate

STATE LEGISLATION

Striving to forge and maintain a strong connection with representatives in Sacramento, the members of the Legislation and Governmental Organization (L&GO) Committee have become increasingly vocal regarding state legislation. The L&GO Committee reviewed more than 100 pieces of legislation and adopted formal positions on approximately 75 bills in 1997. Through the committee, ABAG will continue its focus in the coming year on issues vital to the region, and to cities and counties. These issues include jobs and the economy, local government finances, affordable housing and housing element reform, welfare-to-work, and regional and subregional planning. In 1998-99, ABAG will be even more visible on legislative issues and directly involved in legislative advocacy.

In partnership with the Bay Area Council, MTC and Bay Area rail operators, ABAG is sponsoring state legislation in 1998 to encourage transit-oriented development in the San Francisco Bay area. From incentives for community planning to innovative construction financing strategies, the new law is designed to spur new housing, commercial and retail development at and near Bay Area transit stations.



Did you know...

ABAG provides internet hosting services for 30 local governments?

HOMELESSNESS INITIATIVE

ABAG works with non-profits and government agencies to educate and promote creative and innovative solutions to issues of homelessness, underemployment, joblessness and access to services. This work continues ABAG's historical activities supporting and advocating housing and homeless issues. Last year, the Regional Innovative Homelessness Initiative, funded by the Office of Housing and Urban Development (HUD), provided focus and support for this work. The HUD Initiative is expected to continue through much of 1998 based on existing funding, and may continue beyond this time as a result of federal and local non-profit joint initiatives.

ABAG has added a regional perspective and support to this effort as an institutional partner, performing several roles:

- ABAG's Regional Planning Committee convenes as the Policy Advisory Council for the Initiative to provide leadership to local governments.
- ABAG partners with local governments and the eight Bay Area projects funded by the Initiative to support their efforts in policy change which affect homeless persons, including transportation and private sector employment issues.
- ABAG is a direct participant in the Community Acceptance Strategies Consortium (CASC). ABAG's efforts

include development of community acceptance strategies through education and training programs focussed at local officials.

- ABAG staff provides policy research and development which is not specifically funded under the initiative.

In 1998-99, ABAG will continue to focus on the HUD Initiative. ABAG's efforts in policy development will continue and, in support of specific projects, ABAG will be developing additional education and outreach tools. The Welfare-to-Work Initiative, developed by the Department of Transportation (DOT), also has the potential to be a focus of ABAG's regional attention. With significant changes occurring in the welfare system, transportation to jobs and services for the working poor (both housed and homeless) will gain new importance as a regional issue. ABAG will work with local governments and agencies, business leaders and non-profits developing strategies to provide access to work and services.

For more information about the Homelessness Initiative, contact Alex Amoroso at (510) 464-7955 or e-mail AlexA@abag.ca.gov.

DRUG COURTS

In 1997, ABAG assisted a group of municipal court judges and court administrators from around the region in the development of the Bay Area Regional Drug Court Network (BARDCN).

A drug court is a special court given the responsibility to handle cases involving non-violent drug-using offenders through an intensive supervision and treatment program, employing graduated sanctions and rewards, and utilizing urinalysis as a means of determining continued drug use to monitor performance. Currently, there are seven county drug courts in the nine-county San Francisco Bay Region, located in San Francisco, San Mateo, Santa Clara, Alameda, Contra Costa, Solano and Sonoma Counties. Marin and Napa Counties are considering the formation of drug courts within their jurisdictions.

As part of the California and county judicial system, there are many institutional barriers to drug courts working together regionally to improve efficiencies and effectiveness.

The mission of the newly-formed BARDCN is to enhance the effectiveness of the drug courts to successfully reduce criminal behavior associated with trafficking, possession and abuse of illegal drugs.

In 1998-99, ABAG will continue to assist BARDCN and its sister organization, the California Association of Drug Court Professionals, in their efforts to establish and fund their new organizations and coordination activities.

For more information on Drug Courts, contact Patty Spangler at (510) 464-7933 or e-mail PatriciaS@abag.ca.gov

Did you know...

ABAG has secured over $1.2 million from the State of California for Bay Trail improvements?

ABAG is an Information Technology Resource

INTERNET HOSTING SERVICES

Since 1994, ABAG has provided Internet hosting services for Bay Area public agencies interested in having a homepage on the Internet. Currently 30 public agencies use ABAG's internet hosting services. By using ABAG's hosting service, public agencies can very quickly create an informative, online presence without dealing with Internet connection technology. ABAG members using this service have saved thousands of dollars in setup, hardware, telephone line and staffing costs.

In 1998-99, ABAG will add services for agencies using this service such as technical support for geographic information systems programs and improved audio and video servers. In 1998-99, ABAG will offer its hosting services to special districts, private industry councils, and non-profit public service organizations.

abagOnline

abagOnline was created in 1994 to help local governments participate in the Internet and to enable an Internet-based system of freely accessible government information to Bay Area citizens, using personal computers and online databanks. Today abagOnline, at http://www.abag.ca.gov, contains thousands of pages of information as well as providing direct links to the Web pages of over 100 Bay Area public agencies.

abagOnline provides a public repository of information on the full range of ABAG programs and projects including: San Francisco Bay Trail, San Francisco Estuary Project, Bay Area Green Business Program, ABAG Data Center projections, and earthquake information. Earthquake-shaking hazard maps, which identify areas at risk of building damage, are one of the most popular attractions at abagOnline with over 400 page downloads per day.

abagOnline also serves as an information clearinghouse for local governments on current policy issues. For example, abagOnline features special sections on the Telecommunications Reform Act, Welfare Reform, Junk Gun Controls and El Niño. The newest regulations, online resources, samples of local programs, and useful contacts are featured in these sections. In 1997, abagOnline added the El Niño resource page.

abagOnline has also developed electronic discussion groups for local government employees. Two useful groups have been for city and regional planners and local government information systems departments in the Bay Area. The most popular has been a question-and-answer forum for workers' compensation problems, called *At Work with Julie.*

At Work with Julie is ABAG's award-winning Internet question-and-answer column for workers' compensation issues. In 1997, as the popularity of the Internet grew, so did ABAG's exposure via the World Wide Web. *At Work with Julie* is

Did you know...

ABAG produced six cable access shows on affordable housing for local cable stations in 1997?

recording hundreds of "hits" per week by injured workers, employers, doctors and others interested in workers' compensation. Requests for information come in from California, across the country, and around the world. In general, ABAG gives out basic information or refers the person to other agencies which can better answer their question. In 1998, *At Work with Julie* will begin offering paid advertisement space to interested parties.

In 1997, ABAG staff assisted Smart Valley with the creation and implementation of GovGuide. GovGuide is an electronic directory of government services, initiated in Santa Clara County, and destined to be a regionwide electronic equivalent to the telephone book "blue pages" (government section).

In 1998-99, ABAG will:

- Add a regionwide directory of special districts as well as new special issues sections dealing with local concerns; and

- Write proposals seeking funding for projects that demonstrate new ways for local governments to use the Internet to conduct business with citizens.

For further information, contact Terry Bursztynsky at (510) 464-7951 or e-mail TerryB@abag.ca.gov.

HOMEPAGE TRAINING CLASSES

In order to simplify the chore of developing web page content and to take the mystery out of the web-based technology, ABAG offers training classes to local government staff. ABAG classes address the basics of hypertext markup language (html) page design, selecting and modifying graphics for the web, and intermediate page composition techniques. Participants may come to class with a floppy disk of text and leave with a completed opening homepage for their agency. Several hundred participants have been taught these skills to date. In 1998-99, ABAG will invite guest instructors to teach advanced classes in web design and the "how-tos" of managing a website.

Did you know...

Critical policy and legal documents on gun control, welfare reform, and telecommunications can be downloaded from ABAG's website?

ABAG is an Insurance Provider

WORKERS' COMPENSATION

ABAG offers two types of workers' compensation programs for public agencies in the Bay Area. One program offers individualized services tailored to each self-insured agency. The other program offers shared risk among other small self-insured public entities. In 1997, the workers' compensation shared-risk pool returned nearly $400,000 to its member agencies. Distributions are anticipated for 1998 as well.

Both of ABAG's workers' compensation programs offer individualized service, medical management services and access to a preferred care network. These cost containment programs saved the member agencies over a million dollars in 1997.

In 1998-99, ABAG will:

- Introduce a free and confidential "fraud line". This "800" number will allow people to call in, free-of-charge, and report suspected insurance fraud.
- Offer training to all ABAG members on proactive health measures, infection avoidance, safe-lifting techniques and preventative care for backs.

For further information on Workers' Compensation, contact Julie Carroll at (510) 464-7940 or e-mail JulieC@abag.ca.gov.

ABAG PLAN CORPORATION

ABAG PLAN Corporation is a dynamic and creative risk-sharing insurance pool for 29 cities in the Bay Area. ABAG manages the finances of the pool, including claims investigations, risk management and police training.

El Niño storms can create havoc for cities with large trees on city property (photo compliments of Robert Eplett, State OES).

1997-98 was an outstanding year for ABAG PLAN Corporation, with its financial assets growing to a solid $30 million and a $3.4 million rebate in premiums to members for holding the line on claims.

In 1997, ABAG PLAN also received the Public Safety Program Excellence Award from the International City Managers' Association and the National Association of Regional Councils for its Police Mobile Training Unit.

In 1998-99, ABAG PLAN will:

- Build its financial resources to $31 million;
- Implement a police in-car video loss prevention program for 22 police departments; and
- Continue to increase the equity ownership of member cities.

For more information on ABAG PLAN Corporation contact: Albert Fierro at (510) 464-7969 or e-mail AlbertF@abag.ca.gov.

Did you know...

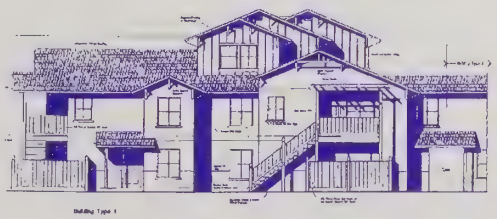
ABAG has provided over $150,000 to members for the support of subregional conservation and development strategies?

ABAG FINANCIAL SERVICES

In 1997, ABAG Financial Services Programs exceeded the one billion dollar mark in total tax-exempt financing delivered to public agencies and nonprofit borrowers. Over the next fiscal year, ABAG will continue to provide economical, convenient and secure means to meet a broad array of member capital financing needs.

In 1998-99, ABAG will:

- Develop a credit-enhanced, pooled financing structure for water and wastewater districts. This new pool will provide a more economical means to attain bond insurance and lower interest rates for the smaller borrowing needs of these special districts;
- Expand the offerings under ABAG Leasing, keeping pace with the resurgence of the tax-exempt leasing market. This program offers competitively bid lease rates, standardized documentation, and an economical source for funding equipment and smaller projects;
- Continue to offer comprehensive services to meet the land development financing needs of member agencies. The Agency now offers to conduct proceedings for special district formation in full compliance with Prop. 218 requirements in addition to ABAG's established program for the issuance of special district financing;
- Offer economical funding for developers of affordable multi-family housing through the expanded activities of the ABAG Finance Authority for Nonprofit Corporations. The Agency has now begun serving the capital needs of independent schools through a variety of tax-exempt financing vehicles. These new ventures will complement the Authority's continuing services to developers of hospitals, clinics, and other voluntary healthcare providers; and
- Issue short-term capital debt to provide liquidity and credit stability for the Agency's expanding constellation of member service programs including its new energy purchasing programs.



ABAG will continue to offer: the California Redevelopment Agency Pool (CalRap), the industry leading tax-allocation bond product; the ABAG Industrial Development Bond Program which provides funding for public/private partnerships; and ABAG Credit Pooling, the most economical source of capital available for general fund credits of cities, counties and other local jurisdictions.

ABAG is a Source Of Capital

For more information on ABAG Financial Services, call Clarke Howatt at (510) 464-7932, or e-mail ClarkeH@abag.ca.gov.

Cochrane Village Apartments, Morgan Hill, California.

An architectural rendering of the 16-unit multifamily rental housing development under construction by Ecumenical Housing, a leading nonprofit Bay Area developer. The project is being financed with $1.1 million in tax-exempt revenue bonds issued through the ABAG Finance Authority for Nonprofit Corporations.

ABAG is a Training Center

ABAG President and Alameda County Supervisor Mary King led an ABAG delegation on an April training mission to Taipei for a workshop on Construction Pollution Mitigation in Taiwan.

TRAINING CENTER

The ABAG Training Center has been offering courses to local government staff and the public since 1979. Thousands have taken classes in areas of environmental management, computer technology, planning, and management. The current offerings reflect the need for OSHA classes, hazardous waste management, pollution prevention, earthquake damage prevention, erosion control, and Internet technology.

In the last year, the Training Center has defined and offered a series of classes for local government environmental inspectors. Dubbed the CUPA Academy for Certified Unified Program Inspectors, the courses present a baseline curriculum for regulators conducting inspections for participating agencies.

In 1998-99, the Training Center will continue to offer many of the same classes on a quarterly basis.

The Training Center also sponsors special one-day workshops and conferences. In the last year, the ABAG Training Center has produced or facilitated conferences on Earthquake Retrofit of Wood-Frame Homes, Tsunamis in California, and Preparing for El Niño.

For further information, call Terry Bursztynsky at (510) 464-7951 or e-mail TerryB@abag.ca.gov

INTERNATIONAL TRAINING

For the past six years, ABAG has been invited overseas to provide international environmental management training and technology transfer programs.

In addition, ABAG contracted with the U.C. Berkeley Extension, Worldwide Programs in 1997 to conduct a training program in Mexico City for Mexican federal government administrators. The program was entitled "Strategic Directions for Public Institutions: Reinventing Government."

ABAG has also provided in-house environmental training for international environmental protection professionals.

For further information, contact Chin Ming Yang at (510) 464-7925 or e-mail ChinY@abag.ca.gov.

Did you know...

ABAG was in the news in 1997 for earthquake research, job and population projections, purchasing natural gas and electricity, preparing a report on land use for the Urban Land Institute, and sponsoring an El Niño Conference?

HAZMACON

HAZMACON is ABAG's annual conference and exposition for hazardous materials management and environmental issues. First held in 1984, HAZMACON will celebrate its fifteenth year when it is conducted March 30-April 2, 1998.

Environmental services and management are now undergoing profound change. Environmental management is no longer a separate reactive process. Rather, it is now evolving into an integral process in business operations. Global competitiveness mandates efficient operations and global environmental sensitivity.

In order to meet these challenges, HAZMACON for 1998 has been reorganized to present a complete workshop series on sustainable business practices and development. ABAG also organized a full schedule of regulatory briefings and training courses on traditional environmental management topics. Major corporations have begun implementing the principles of sustainable business practices using tools such as life cycle analysis, green design and environmental performance metrics. These tools and practices can provide for economic growth while protecting the Bay Area environment. HAZMACON can be used to introduce these concepts to many agencies and businesses in the Bay Area and throughout California.

For further information call Terry Bursztynsky at (510) 464-7951 or e-mail TerryB@abag.ca.gov

ABAG is an Environmental Resource Center

Did you know...

ABAG PLAN – the largest municipal insurance pool for cities in the San Francisco Bay Area – has returned more than $16 million in premiums to participating cities for reducing and preventing losses?

ABAG is an Environmental Resource Center

HAZARDOUS WASTE ALLOCATION

ABAG's Hazardous Waste Management Facility Allocation Committee continues to review state-compiled data on all types of hazardous waste generated throughout the nine-county Bay Area.

In 1997, because of the committee's continued interest in the Green Business Program, members voted to revise the committee MOU to reflect the commitment of the committee to voluntary programs for businesses to set and be rewarded for achieving environmental goals, including compliance with regulations. In 1998, the committee will continue to promote this concept. Assisting the committee with this goal are personnel and funds from state and local environmental agencies, including U.S. EPA, Cal-EPA, and the State Integrated Waste Management Board.

San Francisco Bay Area Green Business Program is a cooperative regional effort to assist small businesses to understand regulatory concerns and come into full compliance with federal, state and local environmental regulations. Businesses which comply receive certificates. Businesses which go further and take steps to prevent pollution and conserve resources are awarded program recognition stickers. The certificate and sticker are then marketed to the public so they can support environmentally-friendly businesses.

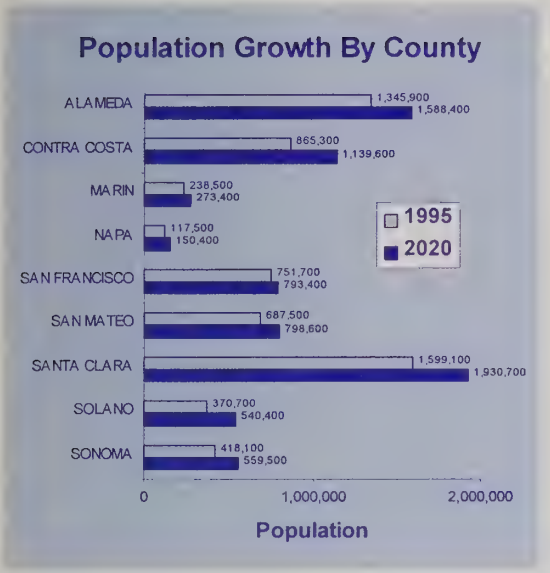
***Jeff Oster** of Maier's Garage in Napa is surrounded by containers of used oil and anti-freeze designated for recycling.*

By the end of 1998, the Green Business Program will be offered in at least five of the nine Bay Area Counties: Alameda, Napa, Sonoma, Contra Costa and parts of Santa Clara. By the year 2000, ABAG plans to extend the program to all nine Bay Area counties.

For further information about the Hazardous Waste Management Program, contact Jennifer Krebs at (510) 464-7977 or e-mail JenniferK@abag.ca.gov.

Did you know...

Past ABAG representatives now serve in the State Senate and Assembly, as Superintendent of Public Instruction, and in Congress?



REGIONAL DATA CENTER

ABAG's Regional Data Center provides demographic and economic data to individuals, public officials and the news media. During 1998, ABAG anticipates fielding over 2,000 telephone inquiries for data and receiving in excess of 15,000 requests for data via the World Wide Web. In 1998-99, ABAG will:

- Add new features to aid users in accessing data on the Data Center's website; and
- Implement an automated fax-on-demand data retrieval system for those users without Internet access.

For further information, contact Dan Stone at (510)464-7924 or e-mail DanS@abag.ca.gov

COMMUNICATIONS

ABAG is an Information Clearinghouse

ABAG endeavors to communicate information regarding the many ways membership offers savings through our service programs and innovative solutions to regional and subregional challenges through our planning activities. ABAG also monitors events in Washington, D.C., Sacramento and around the Bay to bring to local government attention.

ABAG members can find the latest information on earthquake preparedness, population forecasts and job projections in the bi-monthly newsletter, *Service Matters*.

The Communications Group also supports the production of newsletters for ABAG PLAN *(Risk Matters)*, ABAG POWER *(Power Matters)*, and the Bay Trail *(Bay Trail Rider)*.

Through diligent work with reporters and editors, ABAG's newsworthy research and programs are featured on a regular basis in newspapers, periodicals and journals, as well as on news radio and television.

At the biannual General Assembly, delegates from member cities and counties are presented with in-depth presentations on the most serious issues facing local governments and this region.

ABAG also utilizes video, public access television and the Internet to make more information available to the public.

Did you know...

ABAG Financial Services Programs exceeded the $1 billion mark in total tax-exempt financings delivered to public agencies and nonprofit borrowers?

ABAG is an Energy Service Provider

ENERGY SERVICES

In 1995, ABAG took the initiative to provide local government agencies with an opportunity to secure lower utility costs by creating a purchasing pool for natural gas. In 1996, after eight months of negotiating with natural gas suppliers and other providers, ABAG created a natural gas purchasing program. The natural gas program serves 42 local governments and is in its second year of operation, having posted a healthy seven percent savings over the utility's price of gas in its first year. In 1997, ABAG expanded the natural gas program into "noncore" gas (large users) and began purchasing noncore gas for two local governments.

In 1997, ABAG also solicited, evaluated, and selected proposals from electric suppliers and contractors to create a comprehensive electric power purchasing program for public agencies. The program was officially formed in September 1997 when 64 local governments from Northern California executed the paperwork to form a new joint powers agency, called ABAG Publicly-Owned Energy Resources or ABAG POWER, to house the new program. The new electric purchase program offers local government approximately four percent reduction in their PG&E power bills.

ABAG POWER's purchase program for electricity was ready to begin January 1, 1998 but was forced to postpone operations when the State of California announced that it would delay the opening of the new electric market until March 31, 1998. At the time of the delay, ABAG POWER was PG&E's largest energy service provider, with over 5,000 accounts slated to switch to ABAG POWER service.

In addition to forming the new purchasing ventures, ABAG has taken an active role in educating local governments about deregulation of energy markets by hosting an annual conference on power in each of the last three years, sponsoring training sessions, and by making numerous presentations before city councils and at other conferences and meetings for local governments. ABAG is regarded by most local government agencies as an expert source of information on the impact of deregulation.

In 1998-99, ABAG will:

- Solicit and signup additional members for both the natural gas and electric purchase programs;
- Conduct an educational conference with an energy exhibition in conjunction with the ABAG POWER Board Annual Meeting; and
- Assist interested local governments in the evaluation of community aggregation as a possible model for local governments.

For further information, contact Heidi Cruz at (510) 464-7908 or by e-mail at HeidiC@abag.ca.gov.

Organization, Budget Highlights, and Proposed Member Dues

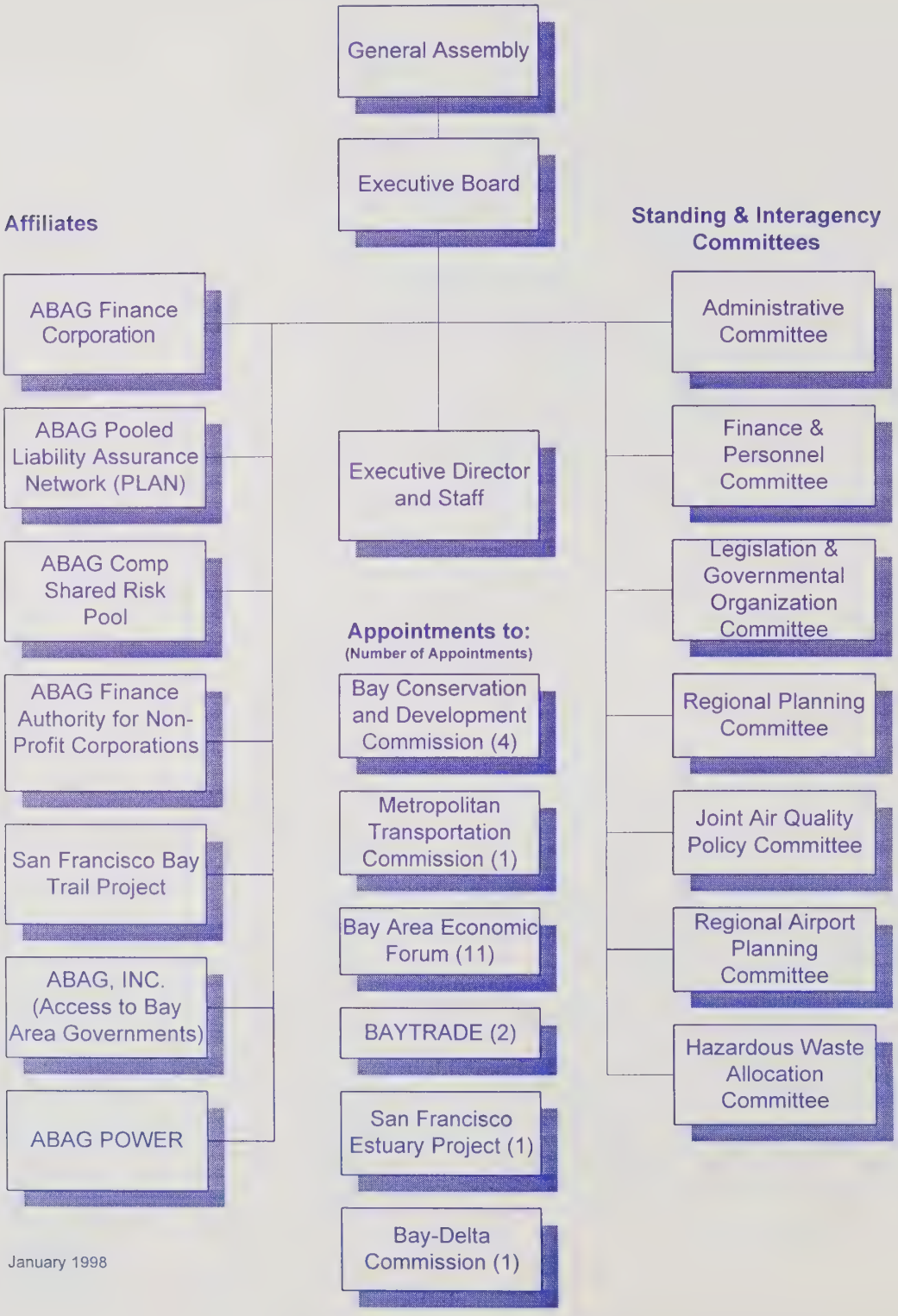
Miller-Knox Regional Shoreline (Richmond)

Bay Trail at San Leandro Marina

Did you know...

Of ABAG's total operating budget of over $8 million, less than one-seventh is from member dues?

ABAG
Organizational Structure



January 1998

ABAG AFFILIATED ENTITIES

Name	Year Started	Purpose	Assets ($000's) 6/30/97	Revenue ($000's) FY 96/97	No. of Members	Board of Directors	Legal Structure
ABAG Finance Corporation	1985	Serve as a lessor in debt financings for ABAG members and other jurisdictions.	35	47	N/A	ABAG F&PC	501(c)(3)
ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation)	1986	Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, POST-certified police training and other risk management services.	29,151	7,157	29	Separate	501(c)(4)
ABAG Comp Shared Risk Pool (SHARP)	1989	Provide workers' compensation insurance coverage to member jurisdictions in the pool; also, provide claims administration services.	3,956	1,040	6	Separate	JPA
ABAG Finance Authority for Non-profit Corporations	1990	Serve as conduit issuer of debt financings for non-profit and other organizations.	273	163	13	Separate	JPA
San Francisco Bay Trail Project	1990	Develop and maintain regional Bay Trail around the San Francisco Bay.	65	49	27	Separate	501(c)(3)
ABAG, Inc. (Access to Bay Area Governments)	1994	Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks.	0	250	N/A	ABAG F&PC	501(c)(3)
ABAG POWER	1997	Purchase natural gas and electricity on behalf of local governments and special districts in Northern California.	536	3,147	64	Separate	JPA

PROPOSED
ABAG OPERATING BUDGET -- BY PROGRAM
FISCAL YEAR 1998-99

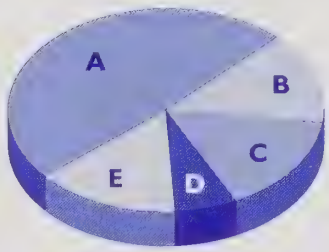
EXPENSES BY PROGRAM AREA	REVENUE SOURCES						
	Total Expenses	Federal Contracts	State Contracts	Other Contracts	Services Programs	Member-ship Dues	Total Revenues
REGIONAL PLANNING							
Data and Analysis	678,700	369,150		309,550			678,700
Planning Services	690,260	361,840		328,420			690,260
Bay Trail Implementation	1,120,000			1,060,000		60,000	1,120,000
San Francisco Estuary	897,650	460,000	373,000	23,000		41,650	897,650
Earthquake Mitigation	251,000	185,000		41,000		25,000	251,000
Haz Waste MOU Committee	60,000			57,000		3,000	60,000
Subtotal	**3,697,610**	**1,375,990**	**373,000**	**1,818,970**	**0**	**129,650**	**3,697,610**
TRAINING							
Training Center	143,000				130,000	13,000	143,000
HAZMACON	165,000				150,000	15,000	165,000
Conference Services	17,000				15,000	2,000	17,000
Envir. Training—Overseas	37,000			37,000			37,000
Subtotal	**362,000**	**0**	**0**	**37,000**	**295,000**	**30,000**	**362,000**
OTHER SERVICE PROGRAMS							
abagOnline	80,000				50,000	30,000	80,000
Power Purchasing Pool	175,000				160,000	15,000	175,000
Data Center/Publications	102,000				92,000	10,000	102,000
CA Office of Emergency Services	77,000		70,000			7,000	77,000
Financial Services	500,000				450,000	50,000	500,000
ABAG PLAN Corp.	1,320,000				1,300,000	20,000	1,320,000
Workers' Compensation	950,000				900,000	50,000	950,000
Subtotal	**3,204,000**	**0**	**70,000**	**0**	**2,952,000**	**182,000**	**3,204,000**
INTERGOV. COORDINATION							
Public Affairs	330,000			30,000		300,000	330,000
Intergov. Coordination	100,000			80,000		20,000	100,000
Legislation	100,000					100,000	100,000
Subtotal	**530,000**	**0**	**0**	**110,000**	**0**	**420,000**	**530,000**
AGENCY ADMINISTRATION	389,153				95,864	338,750	434,614
Total	**8,182,763**	**1,375,990**	**443,000**	**1,965,970**	**3,342,864**	**1,100,400**	**8,228,224**

PROPOSED 1998-99 BUDGET -- REVENUES

REVENUES	1995-96 ACTUAL	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 PROPOSED
FEDERAL CONTRACTS				
EPA - SFEP/Green Business	503,142	400,985	326,796	460,000
EPA - Envir. Training	0	31,541	38,459	0
MTC - FTA	566,205	554,667	110,268	110,268
MTC - FHWA	42,229	0	555,620	620,722
NSF	68,737	53,683	110,000	110,000
USGS	0	19,996	93,259	75,000
HUD	0	0	57,004	0
NTIA	254,313	0	0	0
Subtotal	**1,434,626**	**1,060,872**	**1,291,406**	**1,375,990**
STATE CONTRACTS				
OES	89,568	66,248	97,250	70,000
ISTEA/Caltrans	91,298	116,788	0	0
DBW	59,101	54,373	85,293	0
DFS	0	0	50,000	0
SWRCB	93,102	142,556	324,843	367,000
Cal-EPA	0	0	3,000	6,000
Subtotal	**333,069**	**379,965**	**560,386**	**443,000**
OTHER CONTRACTS				
MTC - TDA	542,961	607,657	651,644	722,970
MTC - Bay Trail	158,019	174,559	578,128	1,060,000
Haz Waste MOU Committee	57,012	57,384	57,000	57,000
Earthquake/Haz Mat	75,927	23,190	25,000	25,000
BAAQMD	93,232	80,614	25,000	25,000
Envir. Training—ROC	173,666	0	52,000	37,000
Pollution Prevention	16,810	6,268	33,082	23,000
SF Airport	0	0	84,464	0
City of San Jose	0	0	46,895	0
Mexico Training	0	0	83,904	0
Urban Land Institure	0	0	22,500	0
CASC Housing	0	0	6,208	0
ALCO Recycling	0	0	4,000	16,000
Subtotal	**1,117,627**	**949,672**	**1,669,825**	**1,965,970**
SERVICE PROGRAMS				
Data Center	98,388	67,847	100,000	60,000
Publications	52,215	48,199	32,000	32,000
Training	81,060	113,379	130,000	130,000
HAZMACON	151,633	134,561	137,670	150,000
Financial Services	157,044	298,462	573,269	450,000
Workers Comp	1,114,234	1,154,392	872,190	900,000
ABAG PLAN Corp.	1,052,215	1,041,154	1,177,580	1,300,000
abagOnline Fees	36,738	38,839	42,000	50,000
Power Purchasing Pool	817	6,351	100,000	160,000
Conference Services	107,721	26,420	12,100	15,000
Other	116,622	135,848	95,864	95,864
Subtotal	**2,968,687**	**3,065,452**	**3,272,673**	**3,342,864**
MEMBERSHIP DUES				
ABAG Dues (local and cooperating)	1,007,126	1,040,254	1,059,826	1,100,400
Total Revenues	**6,861,135**	**6,496,214**	**7,854,116**	**8,228,224**

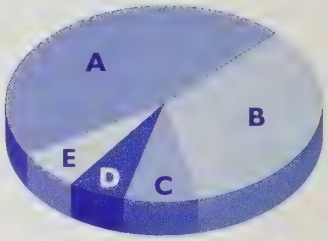
1998-99 BUDGET HIGHLIGHTS

REVENUE SOURCES



A. Service Programs	$ 3,342,864
B. Local Government Dues	1,100,400
C. Federal Contracts	1,375,990
D. State Contracts	443,000
E. Other Contracts	1,965,970
Total Revenues:	**$ 8,228,224**

EXPENDITURES BY PROGRAM



A. Service Programs (excluding Training)	$ 3,204,000
B. Regional Planning	3,697,610
C. Intergovernmental Coordination	530,000
D. Training Services	362,000
E. Agency Administration	389,153
Total Expenditures:	**$ 8,182,763**

PROPOSED 1998-99 BUDGET -- EXPENDITURES

	1995-96 ACTUAL	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 PROPOSED
Salaries and benefits	4,331,002	4,280,326	4,608,000	4,711,613
Consultants and sub-contractors	681,125	647,778	1,427,270	1,619,150
Equipment and supplies	194,587	172,478	190,000	190,000
Outside printing	205,758	142,235	180,000	150,000
Conference facilities	104,356	113,349	120,000	120,000
Depreciation	332,830	348,731	360,000	380,000
Interest	128,441	124,435	130,000	130,000
Building maintenance	166,638	169,524	180,000	180,000
Utilities	30,636	45,495	55,000	55,000
Insurance	60,435	92,299	100,000	100,000
Postage	110,401	100,792	120,000	120,000
Telephone	56,500	57,479	70,000	70,000
Audits	37,065	48,733	55,000	55,000
Board/committee per diem	42,575	48,400	55,000	55,000
Other	281,102	84,152	129,000	247,000
Increase (decrease) in general reserves	97,684	20,010	74,846	45,461
Total Expenses & Change in General Reserves	**6,861,135**	**6,496,214**	**7,854,116**	**8,228,224**

PROPOSED 1998-99 MEMBER DUES

JURISDICTION	POPULATION 1/1/97	1997-98 ADOPTED DUES	1998-99 PROPOSED DUES*
COUNTY OF ALAMEDA	1,375,900	$86,511	$89,742
Alameda	76,300	$9,763	$9,751
Albany	17,300	$2,407	$2,483
Berkeley	105,900	$12,672	$13,067
Dublin	26,750	$3,534	$3,675
Emeryville	6,525	$1,095	$1,123
Fremont	192,200	$19,325	$20,134
Hayward	123,900	$14,071	$14,541
Livermore	67,800	$8,257	$8,735
Newark	40,450	$5,228	$5,403
Oakland	388,100	$30,826	$31,805
Piedmont	11,300	$1,674	$1,726
Pleasanton	59,800	$7,370	$7,779
San Leandro	72,600	$8,969	$9,309
Union City	59,700	$7,429	$7,767
COUNTY OF CONTRA COSTA	879,200	$58,709	$60,609
Antioch	76,500	$9,355	$9,775
Brentwood	14,500	$1,926	$2,129
Clayton	10,050	$1,458	$1,568
Concord	111,800	$13,240	$13,550
Danville	38,100	$4,865	$5,107
El Cerrito	23,300	$3,164	$3,239
Hercules	18,800	$2,616	$2,672
Martinez	35,350	$4,630	$4,760
Moraga	16,350	$2,308	$2,363
Orinda	16,900	$2,376	$2,432
Pinole	18,150	$2,530	$2,590
Pittsburg	50,800	$6,507	$6,703
Richmond	91,300	$11,234	$11,544
San Pablo	25,900	$3,497	$3,567
San Ramon	41,950	$5,308	$5,592
Walnut Creek	62,200	$7,861	$8,066
COUNTY OF MARIN	242,200	$22,556	$23,248
Belvedere	2,280	$577	$588
Corte Madera	8,750	$1,360	$1,404
Fairfax	7,100	$1,165	$1,196
Larkspur	11,750	$1,729	$1,782
Mill Valley	13,900	$1,994	$2,054
Novato	46,100	$6,029	$6,116
Ross	2,260	$576	$585
San Rafael	53,400	$6,740	$7,014
Sausalito	7,725	$1,242	$1,275
Tiburon	8,550	$1,335	$1,379
COUNTY OF NAPA	120,800	$13,815	$14,287
American Canyon	9,025	$1,396	$1,439
Calistoga	4,790	$880	$904
Napa	68,000	$8,433	$8,759
St. Helena	5,725	$987	$1,022
Yountville	3,490	$726	$740
CITY & COUNTY OF SAN FRANCISCO			
County	778,100	$52,099	$54,680
City		$52,099	$54,680

*** A DUES RATE INCREASE OF 2.4% IS PROPOSED FOR FY 1998-99.**

Dues Rate

Population	1997-98	Proposed 1998-99
First 50,000	0.12320	0.12616
Second 50,000	0.11672	0.11952
Next 100,000	0.07997	0.08189
Remaining Pop.	0.05728	0.05865

PROPOSED 1998-99 DUES INCLUDE $300 MEMBERSHIP FEE.

Did you know...

Adjusted for inflation, ABAG's proposed member dues are ***27% less*** *than they were 20 years ago?*

PROPOSED 1998-99 MEMBER DUES

JURISDICTION	POPULATION 1/1/97	1997-98 ADOPTED DUES	1998-99 PROPOSED DUES*
COUNTY OF SAN MATEO	701,100	$48,445	$50,163
Atherton	7,375	$1,199	$1,230
Belmont	25,200	$3,374	$3,479
Brisbane	3,210	$684	$705
Burlingame	28,550	$3,762	$3,902
Colma	1,240	$452	$456
Daly City	101,300	$12,237	$12,690
East Palo Alto	25,050	$3,355	$3,460
Foster City	29,750	$3,910	$4,053
Half Moon Bay	10,850	$1,606	$1,669
Hillsborough	11,350	$1,680	$1,732
Menlo Park	30,550	$4,021	$4,154
Millbrae	21,450	$2,918	$3,006
Pacifica	39,650	$5,123	$5,302
Portola Valley	4,470	$843	$864
Redwood City	73,200	$9,004	$9,381
San Bruno	40,800	$5,283	$5,447
San Carlos	28,050	$3,725	$3,839
San Mateo	92,200	$11,269	$11,651
S. San Francisco	57,600	$7,277	$7,516
Woodside	5,475	$962	$991
COUNTY OF SANTA CLARA	1,653,100	$101,186	$106,000
Campbell	39,300	$5,012	$5,258
Cupertino	44,800	$5,678	$5,952
Gilroy	35,250	$4,489	$4,747
Los Altos	28,000	$3,663	$3,832
Los Altos Hills	7,975	$1,261	$1,306
Los Gatos	29,700	$3,867	$4,047
Milpitas	61,200	$7,592	$7,946
Monte Sereno	3,360	$704	$724
Morgan Hill	29,250	$3,743	$3,990
Mountain View	73,000	$8,946	$9,357
Palo Alto	59,900	$7,452	$7,791
San Jose	873,300	$57,489	$60,263
Santa Clara	100,000	$12,062	$12,584
Saratoga	30,600	$3,947	$4,160
Sunnyvale	129,300	$14,383	$14,983
COUNTY OF SOLANO	375,400	$30,208	$31,060
Benicia	27,350	$3,651	$3,750
Dixon	13,650	$1,914	$2,022
Fairfield	89,000	$10,767	$11,269
Rio Vista	3,710	$751	$768
Suisun City	25,800	$3,442	$3,555
Vacaville	85,100	$10,452	$10,803
Vallejo	110,500	$13,279	$13,444
COUNTY OF SONOMA	426,900	$32,980	$34,081
Cloverdale	5,525	$975	$997
Cotati	6,550	$1,101	$1,126
Healdsburg	9,625	$1,480	$1,514
Petaluma	49,000	$6,177	$6,482
Rohnert Park	38,700	$5,025	$5,182
Santa Rosa	127,700	$14,351	$14,852
Sebastopol	7,575	$1,227	$1,256
Sonoma	8,925	$1,378	$1,426
Windsor	19,200	$2,610	$2,722
TOTALS		**$1,050,826**	**$1,091,400**

Did you know...

*The size of ABAG's staff today is approximately **half** of what it was 20 years ago?*

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WHAT IS ABAG?

a PARTNERSHIP of 97 cities and 9 counties
created to provide INNOVATIVE SOLUTIONS
COST-EFFECTIVE SERVICES and the LEADERSHIP
needed to TRANSCEND local boundaries and address the REGIONAL
economic, social, and environmental CHALLENGES of
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